

NOTICE OF PUBLIC HEARING

Notice is hereby given that a public hearing will be conducted telephonically by the Massachusetts Development Finance Agency (“MassDevelopment”) at 11:00 a.m. on Tuesday, February 10, 2026. The purpose of the hearing will be for MassDevelopment to consider the proposed issuance of its revenue bonds in one or more series in an aggregate principal amount not to exceed \$750,000,000 (the “Bonds”) as part of a plan of financing for the benefit of President and Fellows of Harvard College (the “Institution”) to finance and refinance certain capital facilities and assets for higher educational purposes (collectively, the “Project”), all of which are and will be owned by the Institution and located or to be located in Massachusetts, as follows:

I. Refinancing a portion of MassDevelopment’s Revenue Bonds, Harvard University Issue, Series 2016A (the “Series 2016A Bonds”), which:

- (A) refinanced Revenue Bonds, Harvard University Issue, Series B (2008), issued by the Massachusetts Health and Educational Facilities Authority (the “Authority”), predecessor to MassDevelopment, which bonds refinanced the Authority’s Revenue Notes, Harvard University Issue, Series EE, with issue dates of March 9, 2006 and December 21, 2007, respectively, that financed the following projects (collectively referred to herein as the “Series EE Projects”):
 - (1) Construction, furnishing and equipping of (A) approximately 33,945 square feet of North Precinct Utility Infrastructure improvements including the installation of three chillers located at 52 Oxford Street, Cambridge; (B) an approximately 12,000 square foot addition to and an approximately 5,800 square foot renovation of an academic building, for use by Harvard Law School, located at 23 Everett Street, Cambridge; (C) an approximately 19,400 square foot renovation of the Radcliffe Gymnasium located at 17 Mason Street, Cambridge; (D) an approximately 147,718 square foot renovation of the fire sprinkler and fire alarm system at Dunster House, a dormitory building located at 945 Memorial Drive, Cambridge; (E) an approximately 16,600 square foot renovation of Quincy House, a dormitory building located at 58 Plympton Street, Cambridge; (F) the Center for Government and International Studies, an approximately 259,000 square foot building located at 1730/1737 Cambridge Street, Cambridge; (G) the Laboratory for Interface Science and Engineering and accompanying fit-out, an approximately 139,680 square foot building located at 15 Oxford Street, Cambridge; (H) an approximately 75,924 square foot expansion of a research lab located at 16 Divinity Avenue, Cambridge; (I) an approximately 17,000 square foot addition to and an approximately 18,000 foot renovation of the Hasty Pudding Building, located at 10-12 Holyoke Street, Cambridge; (J) the Northwest Science building, an approximately 463,000 square foot laboratory facility, for use by Life Sciences, located at 52 Oxford Street, Cambridge; (K) an approximately 28,900 square foot renovation of Hemenway Gymnasium, 1515 Massachusetts Avenue, Cambridge; (L) an approximately 99,500 square foot renovation of Aldrich Hall, an academic building for use by the Harvard Business School, located at 35 Harvard Way, Boston; (M) an approximately 48,200 square foot renovation of Hamilton Hall, a dormitory building for use by Harvard

Business School, located at 700 Soldiers Field Road, Boston; (N) the New Harvard School of Dental Medicine Building, an approximately 69,491 square foot building located at 190 Longwood Avenue, Boston; and

- (2) Other renovation, furnishing and equipping and other capital expenditures at (A) the Institution’s Business School Campus bounded by Western Avenue, North Harvard Street and Soldiers Field Road in Boston (the “Business School Campus”); (B) the Institution’s Medical School Campus located in the Longwood Medical area bounded by Blackfan Circle, Avenue Louis Pasteur, Longwood Avenue, Huntington Avenue and Francis Street, in Boston (the “Medical School Campus”); (C) the Institution’s main campus in Cambridge and the adjoining Allston area of Boston (the “Main College Campus”); (D) Old Causeway Road, Bedford; (E) 1 Pine Hill Drive, Southborough; (F) the Arnold Arboretum, 1050 Centre Street, Boston; (G) 395 Arsenal Street, Watertown; and (H) administrative data system upgrades throughout the Institution’s campuses; and
- (B) refinanced the Authority’s Revenue Bonds, Harvard University Issue, Series 2009A, which refinanced the following:
 - (1) the Series EE Projects;
 - (2) MassDevelopment’s Revenue Bonds, Harvard University Issue, Series 2006B, which financed the following projects:
 - i. acquisition, renovation, furnishing and equipping of an approximately 140,000 square foot, 274-bed building and a 15,000 square foot underground 75-car parking facility located at 170 Brookline Avenue, Boston;
 - ii. construction, renovating, furnishing and equipping:
 - (i) approximately 38,000 square feet, 61 beds and 18 surface parking spaces in the aggregate in buildings located at 2, 3, 4, 5, 7, 9, 11 and 16 Grant Street, Cambridge;
 - (ii) an approximately 3,900 square foot, 4-bed building located at 37 Banks Street, Cambridge;
 - (iii) an approximately 110,000 square foot, 201-bed building and an approximately 99,000 square foot underground 189-car parking facility located at 5 Cowperthwaite Street, Cambridge;
 - (iv) An approximately 4,200 square foot, 5-bed building located at 59 Banks Street, Cambridge;
 - (v) an approximately 115,000 square foot, 215-bed building and an approximately 63,000 square foot underground 117-car parking facility located at 10 Akron Street, Cambridge;
 - (vi) approximately 19,000 square feet, 18 beds and 2 surface parking spaces in the aggregate in buildings located at 28 and 30 Hingham Street, Cambridge;
 - (vii) an approximately 9,500 square foot, 18-bed building and 1 surface parking space located at 387 Western Avenue, Cambridge;

- iii. acquisition, construction, renovation, furnishing and equipping of a Community Housing project comprising approximately 46,000 square feet, 33 units, an approximately 4,200 square foot underground 15-car parking facility and 18 surface parking spaces in the aggregate in buildings located at 217-229 Putnam Avenue, Cambridge;
- iv. construction, furnishing and equipping of approximately 227,000 square feet in the aggregate of buildings located at 1727, 1730 and 1737 Cambridge Street, Cambridge; and
- v. other renovations, furnishing and equipping and other capital expenditures at: (i) the Business School Campus; (ii) the Medical School Campus; (iii) the Main College Campus; (iv) Old Causeway Road, Bedford; (v) 1 Pine Hill Drive, Southborough; (vi) the Arnold Arboretum, 1050 Centre Street, Boston; (vii) 395 Arsenal Street, Watertown; and (viii) administrative data systems upgrades throughout the Institution's campuses in Boston, Cambridge, Bedford and Southborough; and

(3) the Authority's Revenue Bonds, Harvard University Issue, Series GG-1, which financed and refinanced the following projects:

- i. construction, furnishing and equipping of an approximately 700,000 square-foot research building located at 77 Avenue Louis Pasteur, Boston, which building includes research laboratory space, an animal care facility, a conference center and an underground garage;
- ii. the Series EE Projects; and
- iii. MassDevelopment's Revenue Bonds, Harvard University Issue, Series FF, which financed the following projects (referred to herein as the "Series FF Projects"):
 - (i) acquisition of the term balances remaining on two 99-year leasehold interests in a building located at 4 Blackfan Circle, Boston, which together comprise approximately 166,000 square feet;
 - (ii) construction, furnishing and equipping of (A) a shrub and vine collection garden to be located at the Arnold Arboretum, 1050 Centre Street, Boston; (B) an approximately 6,000 square foot addition to the Faculty Club, 20 Quincy Street, Cambridge; (C) an approximately 145,000 square foot building located at 1727 and 1737 Cambridge Street and 34 and 38 Kirkland Street, Cambridge; (D) an approximately 85,000 square foot building located on the west side of Oxford Street between Kirkland and Everett Streets, Cambridge; (E) an approximately 211,000 square foot laboratory building and an approximately 180,000 square foot laboratory building, both located in the North Yard, bounded by Everett Street, Massachusetts Avenue, Kirkland Street and Divinity Avenue, in Cambridge; (F) an approximately 32,000 square foot addition to the Science Center, 1 Oxford Street, Cambridge; (G) an approximately 290,000 square foot parking garage on Oxford Street between

Everett, Hammond and Gorham Streets, Cambridge; (H) an approximately 70,000 square foot expansion of the mouse research lab, 16 Divinity Avenue, Cambridge; (I) an approximately 6,070 square feet of below-grade space at Gund Hall, 48 Quincy Street, Cambridge; (J) an approximately 90,000 square foot building to be located at 37 Harvard Way, Boston; (K) an approximately 40,000 square foot building to be located at 35 Harvard Way, Boston; (L) an approximately 30,000 square foot addition to Baker Library, 25 Harvard Way, Boston; (M) fit-out of approximately 19,000 square feet of space in the building at 201 Brookline Avenue, Boston; (N) an approximately 80,000 square foot building to be located at 188 Longwood Avenue, Boston; (O) renovation of approximately 5,500 square feet of space in the building at One Kendall Square, Cambridge; (P) renovation and addition of approximately 2,900 square feet at 220 Longwood Avenue, Boston; (Q) an approximately 26,400 square foot building at 90 Mt. Auburn Street, Cambridge; (R) an approximately 90,000 square foot building at 60 Oxford Street, Cambridge; (S) an approximately 400,000 square foot building to be located at 77 Avenue Louis Pasteur, Boston; (T) an approximately 12,000 square foot addition to an existing building, an approximately 35,241, square foot research facility and animal clinic and an approximately 14,250 square foot addition to an existing building, each located at 1 Pine Hill Drive, Southborough; (U) an approximately 3,512 square foot addition to the building at 1 Francis Avenue, Cambridge; (V) an approximately 233,155 and 240,000 square foot building and underground parking facility, respectively, both located at One Western Avenue, Boston; (W) an approximately 8,520 linear foot sewer separation located under Harvard Yard, Cambridge; and (X) installation of approximately 1,500 linear foot of steam and condensate piping from One Western Avenue to 39 Harvard Way, Boston;

- (iii) construction, furnishing and equipping of (A) an approximately 13,000 square foot addition to the Hasty Pudding Building, 10-12 Holyoke Street, Cambridge; (B) an approximately 32,000 square foot addition to the Science Center, 1 Oxford Street, Cambridge; (C) an approximately 75,900 square foot expansion of a research lab, 16 Divinity Avenue, Cambridge; (D) an approximately 135,000 square foot building located on Oxford Street between Kirkland and Everett Street; (E) buildings comprising approximately 258,800 square foot in the aggregate located at 1727, 1730 and 1737 Cambridge, Street, 17 and 18 Sumner Road and 34 and 38 Kirkland Street, Cambridge; (F) an approximately 116,300 square foot addition to Baker Library, 25 Harvard Way, Boston; (G) an

approximately 6,000 square foot addition to Shad Hall, 70 North Harvard Street, Cambridge; (H) fit-out of approximately 200,000 square feet of space in the aggregate at Mellon Hall, 670 Soldiers Field Road and 145 North Harvard Street and Gallatin Hall, 24 Harvard Way, Boston; (I) an approximately 400,000 square foot building located at 77 Avenue Louis Pasteur, Boston; (J) an approximately 59,300 square foot building located at 188 Longwood Avenue, Boston; (K) an approximately 30,400 square foot building located at 90 Mt. Auburn Street, Cambridge; (L) an approximately 90,000 and 290,000 square foot building and underground parking facility, respectively, both located at 60 Oxford Street, Cambridge; (M) an approximately 270,000 square foot underground parking facility at One Western Avenue, Boston; (N) installation of approximately 970 linear feet of steam and chilled water utility mains under Divinity Avenue, from the Peabody Museum area to a location south of the Harvard Herbaria, Cambridge; (O) an approximately 24,000 square foot satellite chilled water plant and an electrical substation on the east side of Oxford Street between Hammond and Kirkland Street, Cambridge; (P) installation of underground steam, chilled water piping and wires on the east side of Oxford Street between Hammond and Kirkland Streets, Cambridge; (Q) installation of underground pipes and wires in the Harvard Law School area, west of Oxford Street between Everett Street and Kirkland Street, Cambridge; and

(iv) other renovation, furnishing and equipping and other capital expenditures at (A) the Business School Campus; (B) the Medical School Campus; (C) the Main College Campus; (D) Old Causeway Road, Bedford; (E) 1 Pine Hill Drive, Southborough; (F) the Arnold Arboretum, 1050 Centre Street, Boston; (G) 395 Arsenal Street, Watertown; and (H) administrative data systems upgrades throughout the Institution's campuses; and

(C) refinanced the Authority's Revenue Bonds, Harvard University Issue, Series 2010A, which financed and refinanced the following:

(1) Construction, renovation, furnishing and equipping of:

- i. an approximately 13,000 square foot addition to the Hasty Pudding Building, 10-12 Holyoke Street, Cambridge;
- ii. an approximately 40,000 square foot renovation of building space at 46 Blackstone Street, Cambridge and a boiler replacement and ancillary system upgrade in the Blackstone plant located at the same site (the corner of Memorial Drive and Western Avenue, Cambridge);
- iii. construction of Harvard affiliate housing for graduate students, 10 Akron Street Housing Development, Cambridge;

- iv. an approximately 43,500 square foot building for the Arnold Arboretum for research and administration located at Weld Hill, 1300 Centre Street, Boston;
- v. relocation of up to 75 administrative offices including University Hall, 1414 Massachusetts Avenue, 1033 Massachusetts Avenue, and Two Arrow Street, Cambridge;
- vi. renovation of approximately 110,840 square feet of space in Malkin Athletic Center, 39 Holyoke Street, Cambridge;
- vii. 1587 Massachusetts Ave, Cambridge, including Northwest corner site prep and house relocation and utility infrastructure upgrade adding approximately 1,296 square feet;
- viii. life safety fire system upgrade at 240 Longwood Avenue, Boston;
- ix. Harvard Law School, Northwest Yard project at 1585 Massachusetts Ave, Cambridge, including an approximately 283,630 square foot renovation, an approximately 250,360 square foot building, and utility infrastructure upgrade;
- x. North Precinct Utility Infrastructure improvements in Cambridge;
- xi. Laboratory for Interface Science and Engineering, an approximately 139,680 square foot building at 15 Oxford Street, Cambridge, and accompanying fit-out;
- xii. an approximately 200,000 square foot renovation, reconstruction, and expansion of Harvard University Art Museums at 32 Quincy St, Cambridge;
- xiii. retrofit existing HVAC systems for Larsen Hall at 14 Appian Way, Cambridge;
- xiv. approximately 105,271 square feet of lab and office space in the Sherman Fairchild Biochemistry building at 7 Divinity Avenue, Cambridge;
- xv. renovation of administrative office and classroom space in Pierce Hall, 25 Oxford Street, Cambridge;
- xvi. a new approximately 2,344 square foot biocontainment facility to replace existing NERPRC (New England Regional Primate Resource Center) Storage at 1 Pine Hill Drive, Southborough;
- xvii. renovation of building, primarily office space, to upgrade sub-standard conditions at 160, 164 Longwood Avenue, Boston;
- xviii. approximately 75,000 square feet of new academic classroom and office space located in Gordon Circle, Allston;
- xix. environmental remediation for Northwest Corner project located in Cambridge;
- xx. maintenance and tower restoration of the Lowell House 10 Holyoke Place, Cambridge;

(2) Life safety fire system upgrades and other renovations at student residences located at 16-22 Everett Street, Cambridge, 45 Flagg Street, Cambridge, 10 Holyoke Place, Cambridge; 56 Plympton Street, Cambridge, 10 Linden Street, 13-21 & 53 Bow Street, 26 Plympton Street, Cambridge, 966 Memorial Drive, Cambridge, and 967 Memorial Drive, Cambridge; 35-39 Oxford Street, Cambridge, 36 Oxford Street, Cambridge, 1651 Massachusetts Avenue, Cambridge, 1533-1544 Massachusetts Avenue, Cambridge, 22 Harvard Yard, Cambridge;

(3) The Authority's Revenue Bonds, Harvard University Issue, Series Z, which financed and refinanced the following projects:

- i. construction of a 430,000 square foot building known as the Apartments located at the corner of Western Avenue and Soldiers Field Road in the City of Boston, and an adjacent 800 car garage known as the Garage.
- ii. renovation of (i) Mellon Hall dormitory to accommodate approximately 126 students and (ii) McCulloch Hall dormitory to accommodate 125 students, both of which are located on the campus on the Harvard Graduate School of Business, which is located near the corner of Soldiers Field Road and North Harvard Street in Boston.
- iii. construction of (i) Holyoke Center, a ten story multi-purpose office building with approximately 382,000 gross square feet of space and parking for approximately 125 cars, which is located at 1350 Massachusetts Avenue in Cambridge, and (ii) Peabody Terrace, a 550,000 gross square foot complex containing 497 apartments, a garage for approximately 235 cars, an open air lot for an additional 140 cars and space for day care, meeting rooms, laundry facilities, grocery stores and storage areas, all located between Memorial Drive, Allston Street and Putnam Avenue in Cambridge.
- iv. (i) for the Main College Campus: the construction of a biochemistry building, the renovation of the Mallinckrodt Laboratory, the Conant Laboratory, and the Converse Laboratory; the implementation of various energy and utility conservation projects in existing dormitory, laboratory, classroom, library and office buildings; the renovation of Sever Hall; the renovation of the Aiken Computation Laboratory; the renovation of undergraduate residence houses; the renovation and modernization of the Biological Laboratory; the construction of an addition to the University Art Museum; the installation of smoke detectors in existing residential buildings; partial renovation of the Undergraduate Science Center to enable the consolidation of audio-visual services; capital improvements to the exterior facades and interior public spaces of Vansberg Building and Shannon Hall; the renovation of Jefferson and Lyman Halls; the updating of the existing electrical services in the University Museums; and the relocation of the library of Economic Botany;
(ii) for the Medical School Campus: the construction of the Underground Animal Facility and a physiology laboratory; the purchase and renovation of the 180 Longwood Avenue building, an office and laboratory building;

the implementation of various energy conservation projects in existing buildings; the renovation of faculty offices, laboratories, administrative offices and grounds; the renovation of the Laboratory for Human Reproduction and Reproductive Biology (“LHRRB”) to accommodate the new Department of Genetics; renovations required for the relocation of the LHRRB and of the Nuclear Magnetic Resonator Laboratory; renovations for the Departments of Pathology and Neurobiology; renovations to allow the expansion of the Medical School’s word processing center; the renovation of Vanderbilt Hall to provide housing for married students; and the upgrading of the ventilation and cooling systems of Countway Library;

(iii) for the Business School Campus: the renovation of four dormitories (Chase Hall, Morris Hall, Hamilton Hall and Gallatin Hall); the renovation of Aldrich Hall, McCollum Center, Anderson House, Sherman Hall, the conference center, a student dining facility in Gallatin Hall, Baker Library, Kresge Hall and Cotting House; the installation of smoke detectors in several residential buildings; the implementation of various energy conservation projects in existing buildings; and the renovation of various office buildings to provide office support systems for faculty and administration;

(iv) for the John F. Kennedy School of Government in Cambridge: the construction of the Belfer Center and the renovation of a portion of the existing space located at 79 Kennedy Street, Cambridge;

(v) for the Graduate School of Design in Cambridge: the conversion of an apartment building to provide office and research space and the renovation of George Gund Hall, located at 75 Sumner Road, Cambridge and Quincy Street, Cambridge, respectively;

(vi) athletic facilities in the Soldiers Field area of Boston: the construction of Gordon Track and Tennis Center and the Blodgett Pool; the renovation of Briggs Cage to provide an indoor basketball, baseball and lacrosse facility; the rehabilitation of Harvard Stadium; and the renovation of Carey Cage located on North Harvard Street and Soldiers Field Road, Allston; and

(vii) other projects in Cambridge: the purchase and renovation of a building to provide an administrative facility for the University’s Office of Continuing Education located at 51 Brattle Street; the renovation of part of the Law School library to provide a rare book storage facility located on the Main College Campus; the renovation of the University Police headquarters located at 29 Garden Street; additions and improvements to the chilled water plant located on 38 Oxford Street; and the renovation of Holyoke Center located at 1350 Massachusetts Avenue.

(4) The equipping, renovation and where specifically noted, construction, of the following buildings and facilities:

- i. Faculty of Arts and Science, Division of Applied Science: 16 Divinity Avenue, Cambridge, Golovchenko and Gabrielse Office and Laboratory, 11 and 17A Oxford Street, Cambridge, Radcliffe Quadrangle, 10 Garden

Street, Cambridge, 20 Oxford Street, Cambridge, OEB Green House, 16 Divinity Avenue, Cambridge;

- ii. School of Medicine: 160-164 Longwood Avenue, Boston, 180 Longwood Avenue, Boston, 200 Longwood Avenue, Boston, 44 Francis Street, Boston, 641 Huntington Avenue, Boston, 1 Pine Hill Drive, Southborough, Brigham and Women's Hospital 75 Francis Street, Parcel B, Boston, 695 Huntington Avenue Boston, Harvard Medical School, 220-240 Longwood Avenue, Boston, 25 Shattuck Street, Boston, 45 Shattuck Street, Boston, Medical Education Center, 260 Longwood Avenue, Boston, 250 Longwood Avenue, Boston, Thorn Building, 20 Shattuck Street, Boston, 107 Louis Pasteur Ave., Boston, construction of the East Quadrangle, Medical School Campus, Boston;
- iii. School of Public Health: construction at 677 Huntington Avenue, Boston, 665 Huntington Avenue, Boston, Harvard School of Public Health, 665 and 677 Huntington Avenue, Boston, 9 Bow Street, Cambridge, 718 Huntington Avenue, Boston;
- iv. other projects in Cambridge: construction of faculty housing at 239, 245 and 255 Concord Avenue, Cambridge, and landscaping at Memorial Hall, Cambridge;
- v. John F. Kennedy School of Government: construction of an office building, Taubman Building, KSG 1 Eliot Street, Cambridge.

(5) The project located at 474 Brookline Avenue, Boston, which is owned and operated by Medical Area Total Energy Plant, Inc. and consists of the acquisition and construction of the Medical Area Total Energy Plant to supply steam, chilled water and electricity.

(6) The projects listed below that were financed with the proceeds of the sale of the project described in (5) above (collectively referred to herein as the “474 Brookline Avenue Projects”):

Project Name	Building Address
Faculty of Arts and Sciences	
Science Center renovations/security	1 Oxford Street, Cambridge
Lamont Library, Renovations	11 Quincy Street, Cambridge
Renov., Jefferson & Lyman Labs	11, 17 Oxford Street, Cambridge
Converse Infill, Chemistry Labs	12 Oxford Street, Cambridge
Lab Renovations, Chemistry, Mallinckrodt	12 Oxford Street, Cambridge
MCZ Labs Renovations	32 Oxford Street, Cambridge
Lab Renovations, Peabody Museum	15 Divinity Ave, Cambridge
Peabody HVAC	15 Divinity Ave, Cambridge
Biology Animal Facility	16 Divinity Ave, Cambridge
New Physical Sciences Building	13-15 Oxford Street, Cambridge
Life Sciences Building	12 Oxford Street, Cambridge
Renovation of Biology Labs	16 Divinity Ave., Cambridge
Memorial Hall Reconstruction, Tower, Stained Glass	1785 Cambridge St., Cambridge
Renovation of Hoffman Labs, Geology	20 Oxford Street, Cambridge
Office/lab renovations, Geology, University Museum	24 Oxford Street, Cambridge
Domestic Hot Water Equip Upgrade, Dunster, Kirkland, <u>Mather</u> , Mather Kitchen	Cambridge
Hilles Exterior Renovation	59 Shepard St., Cambridge

Byerly Relocation/Admissions	6-8 Garden Street, Cambridge
Roof Renewal, Bright Hockey Rink	79 North Harvard Street, Allston
Infill Addition, Paine Music Building	3 Kirkland Street, Cambridge
Concord <u>Field</u> Station Renovations	Old Causeway Road, Bedford
Dorm Renovations, Undergraduate Housing	Cambridge
Faculty Lab Renovations	Cambridge
Faculty Related – General renovations	Cambridge
Harvard College Library Projects	Cambridge
Humanities Quad Renov. Phase II Barker Center	Cambridge
Knafel Building	Cambridge
<u>Maxwell</u> -Dworkin Building	Cambridge
Naito (Chemistry Building) (Knuckle)	Cambridge
Boylston Hall renovations	Harvard Yard, Cambridge
D-North, 25 Preservation Lab, Widener Library	Harvard Yard, Cambridge
Houghton Library Renovations	Harvard Yard, Cambridge
HVAC Renovations, Liebert, Houghton Library	Harvard Yard, Cambridge
Pusey Display Area	Harvard Yard, Cambridge
Renovations, Boylston Hall	Harvard Yard, Cambridge
Widener Library HVAC/Climate/Security	Harvard Yard, Cambridge
Graduate School of Business Administration	
Student Campus Center	Allston
Executive Education Housing I	Allston
Graduate School of Design	
Computer Resources Renov Study – Gund Hall	42-48 Quincy St., Cambridge
Gallery/Classroom Renovations	42-48 Quincy St., Cambridge
Graduate School of Education	
Renovation of Longfellow Hall	13 Appian Way, Cambridge
Larsen Classroom Renovation	13 Appian Way, Cambridge
Project Zero Renovations	14 Everett Street, Cambridge
Harvard Medical School	
Animal Facility – <u>NERPRC</u> , expansion, renovations, incinerator upgrade	1 Pine Hill Drive, Southborough
Expansion of BSL3 Facility (NERPRC)	1 Pine Hill Drive, Southborough
New England Primate Center	1 Pine Hill Drive, Southborough
New Publishing Initiative, 6th Floor, Countway	10 Shattuck Street, Boston
Renovate Countway Library	10 Shattuck Street, Boston
Vanderbilt Hall Renovations	107 Ave Louis Pasteur, Boston
Mallinckrodt, Pathology, Lab/Office renovations	12 Oxford Street, Cambridge
Basement Removal	160 Longwood Avenue, Boston
Animal Biohazard, Lvl 3 Facility	180 Longwood Avenue, Boston
Renov. HCP Elevator Upgrade, Physical Resources, Roof & Window Replacement	180 Longwood Avenue, Boston
Lab Renovations and Relocations	200 Longwood Avenue, Boston
Microbiology Autoclave	200 Longwood Avenue, Boston
Lab expansions/renovations, Pathology, Bldg. D	200 Longwood Avenue, Boston
Bonni Lab	210 Longwood Avenue, Boston
New Emergency Generator, Goldenson Bldg.	220 Longwood Avenue, Boston
Goldenson Bldg., Lab <u>Relocations</u>	220 Longwood Avenue, Boston
Lab Renov., Goldenson Building	220 Longwood Avenue, Boston
Other Relocations, Goldenson Building	220 Longwood Avenue, Boston
Relocate Dean of Faculty, Goldenson Bldg.	220 Longwood Avenue, Boston
Relocation of Neurobiology Shop	220 Longwood Avenue, Boston
Bldg. C Lab Expansion	240 Longwood Avenue, Boston
Frog Colony Expansion C1 – 6th Floor	240 Longwood Avenue, Boston
Lab renovations, Building C	240 Longwood Avenue, Boston
BCMP C1 & C2, 3rd floor	240, 250 Longwood Avenue, Boston
Bridge Connectors, MUDD, C2 floors 2-6	240, 250 Longwood Avenue, Boston

Bldg. A Renov. Rm 211& 109A, ORD to 180 Longwood	25 Shattuck Street, Boston
IT Expansion 5th floor, Bldg. 5	25 Shattuck Street, Boston
Office/Reception Renov. Bldg. A	25 Shattuck Street, Boston
Research Affairs Relocation	25 Shattuck Street, Boston
New Dean of Faculty Upgrade	25 Shattuck Street, Boston
New Seminar Exp, Cell Bio, SG MUDD, 5th Floor	250 Longwood Avenue, Boston
Reconfigure Lab Space, Institute of Chem-Bio	250 Longwood Avenue, Boston
Renov. Lab Space, S.G. MUDD	250 Longwood Avenue, Boston
Seely MUDD renovations	250 Longwood Avenue, Boston
Case Study Classroom, 250-255 MEC	260 Longwood Avenue, Boston
Medical Education Center renovations	260 Longwood Avenue, Boston
PME Skills Area Networking (Phase I)	260 Longwood Avenue, Boston
IT Webb/Adapt Move	333 Longwood Avenue, Boston
West Quad Glasswash Facility- LHRRB, C1, MUDD	Longwood Medical Area, Boston
Replace Air Handler, LHRRB	45 Shattuck Street, Boston
Li/Graphics Imaging Expansion – Cell Biology	45 Shattuck St, 250 Longwood Ave., Boston
Lab renovations	45 Shattuck Street, Boston
Prof #2 Cell Bio, 4th floor	45 Shattuck Street, Boston
Rapport Tissue Culture, 6th floor	45 Shattuck Street, Boston
<u>Rplc</u> Penthouse Motor Control, Ctr	45 Shattuck Street, Boston
Replace Windows	641 and 643 Huntington Avenue, Boston
GMP Facility	77 Ave Louis Pasteur, Boston
Harvard Institutes of Medicine	77 Ave Louis Pasteur, Boston
Telecom Infrastructure, HIM	77 Ave Louis Pasteur, Boston
The Lipper Computational Genetics HIM	77 Ave Louis Pasteur, Boston
New Research Building	77 Ave Louis Pasteur, Boston
Vanderbilt Hall Renovations	107 Ave Louis Pasteur, Boston
Replacement, Omega Sprinkler Head	107 Ave Louis Pasteur and 25 Shattuck Street, Boston
Remove Underground Storage Tanks	Longwood Medical Area, Boston
Replacement of Campus Steam Meters	Longwood Medical Area, Boston
Security Enhancements, Phase 2, Exit Doors	Longwood Medical Area, Boston
Upgrade Network to New Technologies, HMS Campus	Longwood Medical Area, Boston
Upgrade Telephone Data Jack, All HMS Campus	Longwood Medical Area, Boston
West Quad Glasswash Facility – LHRRB, C1, MUDD	Longwood Medical Area, Boston
Campus PH Neutralization System Upgrade	Longwood Medical Area, Boston
Campus Chilled Water Meter Enhancements	Longwood Medical Area, Boston
Facility Assessment Operations	Longwood Medical Area, Boston
Upgrade Wiring Closets, All HMS Buildings	Longwood Medical Area, Boston
Kennedy School of Government	
One Eliot Street Renovations	1 Eliot Street, Cambridge
Leased building renovations	Cambridge
Littauer, Taubman, Belfer renovations	Cambridge
Law School	
Langdell, north and south classrooms	1545 Massachusetts Ave, Cambridge
Austin Hall renovations	1515 Massachusetts Ave, Cambridge
Office Renovations, Areeda Hall	1545 Massachusetts Ave, Cambridge
1607-1613 Mass. Ave. offices or residential	1607-1613 Massachusetts Ave, Cambridge
HVAC System Replacement, North Hall	1651 Massachusetts Avenue, Cambridge
Dormitory Restroom Renovation	12, 16, 18, 20, 22 Everett Street, Cambridge
23 Everett St., offices or residential	23 Everett St.
Office Renovations, Areeda Hall	1545 Massachusetts Ave, Cambridge
School of Dental Medicine	
Dental School Renovations of Academic and Administrative Facilities	188 Longwood Ave, Cambridge

School of Public Health

HVAC, Lab and Office renovations, Buildings I, II & III Renovation, SPH-1, 8th & 9th floors, TPH	665-7 Huntington Ave, Boston
SPH-III, 4th floor, HP&M Renovation	665 Huntington Ave, Boston
Chilled Water Plant, FX Bagnoud	667 Huntington Ave, Boston
Francois-Xavier Bagnoud Building	651 Huntington Ave, Boston
Other Faculty office/lab renovations	651 Huntington Ave, Boston
Trasgenic Mouse Facility	Huntington Ave, Boston
Faculty/Office Lab Renovations	Huntington Ave, Boston
Shattuck House Renovations, Park Drive	1552-1554-1556 Tremont Street, Boston
	203 Park Drive, Boston

Other University Projects

Addition/renovation Harvard Depository, Phase 5	1 Pine Hill Drive, Southborough
Incinerator Upgrade, NERPRC	1 Pine Hill Drive, Southborough
Hemenway renovations	1515 Mass. Ave., Cambridge
New Graduate Student Housing	1 Western Ave, Allston
New Grad Student Housing, Soldiers Field Park	111 Western Ave, Allston
Harvard University Events & Info Center Renov.	1350 Mass Ave, Cambridge
Holyoke Electric Substation Modernization	1350 Mass Ave, Cambridge
Network administrative offices renovations and consolidations	Cambridge
Renovation, Conservation Center, Fogg	32 Quincy Street, Cambridge
Renovation & Expansion, Fogg Art Museum	32 Quincy Street, Cambridge
Repair Preservation Center, University, Rosovsky Hall	52-60 Auburn St, Cambridge
Renovations, Operations Center, 7 Oxford Street	7 Oxford Street, Cambridge
University Health Services Renovations	75 Mt. Auburn St, Cambridge
Project ADAPT, upgrade Administrative Data Systems	for all Campuses
New Electric Substation, Allston Campus	Allston
Athletic Facility Steam Service Project	Allston
Restoration of Peters Hill – Arnold Arboretum	Boston
Cambridge Sewer Project	Cambridge
Dining Services College Kitchen Renovation	Cambridge
Steam Tunnel	Cambridge
University Library Projects	Cambridge
ADA Implementation Access Plan, Ph 1	Cambridge
Chiller #5 Project	Cambridge
Cooling Tower Renov. – Central Chilled Water	Cambridge
Harvard Yard Sewer Separation Project	Cambridge
Other HVAC Projects	Cambridge
Chilled Water Plant Renovations	Oxford St., Cambridge
New Telephone Switch	Cambridge
Renovation, Faculty Club, Phase II	20 Quincy Street, Cambridge
HLS Childcare Relocation	26 Robinson Street, Cambridge
Leasehold Interest In Building for Academic Offices and Renovations	1033 Massachusetts Avenue, Cambridge
Purchase Building	26 Church Street, Cambridge
Network and Service Works Equipment Upgrades	All Campuses
Renovations and Improvements, Holyoke Center	1350 Massachusetts Avenue, Cambridge
Wadsworth House Restoration and Alteration	1341 Massachusetts Avenue, Cambridge
New Building at 90 Mt. Auburn Street	90 Mt. Auburn Street, Cambridge
Memorial Church Access and Renovations	Harvard Yard, Cambridge

and the acquisition of equipment and reconstruction, renovation and repair of facilities on the Main College Campus and the Medical School Campus; and

(7) the Series FF Projects; and

(D) refinanced the Authority's Revenue Bonds, Harvard University Issue, Series 2010B, which refinanced the following:

(1) Construction, renovation, furnishing and equipping of:

- i. replacement and/or upgrade of air and water systems to the music building at 3 Kirkland Street, Cambridge;
- ii. an approximately 28,100 square foot renovation of Rockefeller Hall, at 47 Francis Avenue, Cambridge;
- iii. an approximately 4,000 square foot renovation of faculty residence at 52 Linnaean Street, Cambridge;
- iv. an approximately 43,500 square foot building for the Arnold Arboretum for research and administration located at Weld Hill, 1300 Centre Street, Boston;
- v. an approximately 223,000 square foot underground parking facility located at 6-8 Everett Street, Cambridge;
- vi. an approximately 7,245 square foot renovation of office space for Office of International Programs and Advising Programs at 75 Mt. Auburn Street, Cambridge;
- vii. an approximately 52,410 square foot renovation and exterior restoration of Gallatin Hall, 24 Harvard Way, Allston;
- viii. the Northwest building, an approximately 463,000 square foot facility at 52 Oxford Street, Cambridge;
- ix. 1587 Massachusetts Ave, Cambridge, including Northwest corner site prep and house relocation and utility infrastructure upgrade adding approximately 1,296 square feet;
- x. Harvard Law School, Northwest Yard project at 1585 Massachusetts Ave, Cambridge, including an approximately 283,630 square foot renovation, an approximately 250,360 square foot building, and utility infrastructure upgrade;
- xi. an approximately 200,000 square foot renovation, reconstruction, and expansion of Harvard University Art Museums at 32 Quincy St, Cambridge;
- xii. approximately 15,000 square feet of teaching lab space in Northwest Building at 52 Oxford Street, Cambridge;
- xiii. 641/643 Huntington Avenue, Boston, including HVAC, life safety, and accessibility improvements;
- xiv. 6,447 square feet of office suites for Gordon Hall at 25 Shattuck Street, Boston;
- xv. renovation of existing facility and addition of a new module for the 29,187 square foot Harvard University Library depository at 1 Pine Hill Drive, Southborough;
- xvi. maintenance and tower restoration of the Adams House at 10 Linden Street, 13-21 & 53 Bow Street, and 26 Plympton Street, Cambridge;
- xvii. install fire sprinkler system in Hastings Hall at 1533-1541 Massachusetts

Avenue, Cambridge;

- xviii. install fire alarm sprinklers system, lighting and upgrade two elevators in North Hall at 1651 Massachusetts Avenue, Cambridge;
- xxix. 57,000 square foot renovation of Mather Hall, Quincy House located at 58 Plympton Street, Cambridge;
- xx. construction of faculty offices and labs in Northwest Building at 52 Oxford Street, Cambridge;
- xxi. upgrades to roof, infrastructure and life safety in Baker Hall at 45 Harvard Way, Allston;
- xxii. 12,000 square foot expansion of animal biocontainment facility at 1 Pine Hill Drive, Southborough;
- xxiii. upgrades to mechanical and electrical systems, relocation of bathrooms, new finishes and lighting, and relocation of offices in approximately 12,000 square feet of Vanserg and Shannon Halls, 25 & 29 Francis Avenue, Cambridge;
- xxiv. construction of streets, hardscape, and landscape of Stadium Way, up to Rotterdam Street, Allston;
- xxv. renewal of electrical transformers and service/vault of biological laboratory at 16 Divinity Avenue, Cambridge;
- xxvi. install new boiler and upgrade steam meters at the Blackstone Steam Plant at 46 Blackstone Street, Cambridge;
- xxvii. renovation of the 27,374 square foot Semitic Museum at 6 Divinity Avenue, Cambridge;
- xxviii. addition of cooling system, replacement of heating equipment and acoustic separation of music building at 3 Kirkland Street, Cambridge;
- xxix. infrastructure upgrades to support expansion and replacement of distribution system in Goldenson and Armenise buildings at 220 & 222 Longwood Avenue, Boston;
- xxx. construction of 6,000 square feet of infrastructure for machine shop and administrative offices at 9,15, 52, 58, and 60 Oxford Street, Cambridge;
- xxxi. replace windows at Gordon Hall, 25 Shattuck Street, Boston;
- xxxii. renovation and installation of ventilated rack system of the Harvard Institute of Medicine at 4 Blackfan Circle, Boston;
- xxxiii. renovation of 3,330 square feet of 6th floor in the Laboratory for Integrated Science and Engineering Building at 15 Oxford Street, Cambridge;
- xxxiv. replacement of fire detection system and façade at Vanderbilt Hall at 107 Avenue Louis Pasteur, Boston;
- xxxv. upgrade of electrical distribution systems at 47 Harvard Way, Allston & One Oxford Street, Cambridge;
- xxxvi. replacement of air handling unit in Building C, 240 Longwood Avenue,

Boston;

- xxxvii. rehabilitation of the existing overpass at the Science Plaza, between the yard and Science Center;
- xxxviii. upgrades to the Tostenson Medical Education Center at 260 Longwood Avenue, Boston;

(2) Upgrades and other renovations at student residences located at 8 Mill Street, Cambridge, 40 Dewolfe Street, Cambridge, 85 Dunster Street, Cambridge, 64 J. F. Kennedy Street, Cambridge, 95 Dunster Street, Cambridge, 80 J. F. Kennedy Street, Cambridge, 101 Dunster Street, Cambridge, 45 Flagg Street, Cambridge, 58 Plympton Street, Cambridge, 945 Memorial Drive, Cambridge, 10 Holyoke Place, Cambridge, 10 Linden Street, Cambridge, 53 Bow Street, Cambridge, 26 Plympton Street, Cambridge, 13-21 Bow Street, Cambridge, 63 Mount Auburn Street, Cambridge, and other locations on Plympton Street and Mill Street, Cambridge;

(3) Other renovation, furnishing and equipping and other routine capital expenditures and administrative data systems upgrades at:

- i. the Business School Campus;
- ii. the Medical School Campus;
- iii. the Main College Campus;
- iv. Old Causeway Road, Bedford;
- v. 1 Pine Hill Drive, Southborough;
- vi. the Arnold Arboretum, 1050 Centre Street, Boston; and
- vii. 395 Arsenal Street, Watertown.

(4) the Series FF Projects;

(5) the Authority's Revenue Bonds, Harvard University Issue, Series L, which financed and refinanced the following projects:

- i. for the Main College Campus: refinancing the construction of a biochemistry building, the renovation of the Mallinckrodt Laboratory, the Conant Laboratory, and the Converse Laboratory; the implementation of various energy and utility conservation projects in existing dormitory, laboratory, classroom, library and office buildings; the renovation of Sever Hall; the renovation of the Aiken Computation Laboratory; the renovation of undergraduate residence houses; the renovation and modernization of the Biological Laboratory; the construction of an addition to the University Art Museum; the installation of smoke detectors in existing residential buildings; partial renovation of the Undergraduate Science Center to enable the consolidation of audio-visual services; capital improvements to the exterior facades and interior public spaces of Vansberg Building and Shannon Hall; the renovation of Jefferson and Lyman Halls; the updating of the existing electrical services in the University Museums; and the relocation of the library of Economic Botany;

- ii. for the Medical School Campus: refinancing the construction of the Underground Animal Facility and a physiology laboratory; the purchase and renovation of the 180 Longwood Ave. building, an office and laboratory building; the implementation of various energy conservation projects in existing buildings; the renovation of faculty offices, laboratories, administrative offices and grounds; the renovation of the Laboratory for Human Reproduction and Reproductive Biology (“LHRRB”) to accommodate the new Department of Genetics; renovations required for the relocation of the LHRRB and of the Nuclear Magnetic Resonator Laboratory; renovations for the Departments of Pathology and Neurobiology; renovations to allow the expansion of the Medical School’s word processing center; the renovation of Vanderbilt Hall to provide housing for married students; and the upgrading of the ventilation and cooling systems of Countway Library;
- iii. for the Business School Campus: refinancing the renovation of four dormitories (Chase Hall, Morris Hall, Hamilton Hall and Gallatin Hall); the renovation of Aldrich Hall, McCollum Center, Anderson House, Sherman Hall, the conference center, a student dining facility in Gallatin Hall, Baker Library, Kresge Hall and Cotting House; the installation of smoke detectors in several residential buildings; the implementation of various energy conservation projects in existing buildings; and the renovation of various office buildings to provide office support systems for faculty and administration;
- iv. for the John F. Kennedy School of Government in Cambridge: refinancing the construction of the Belfer Center and the renovation of a portion of the existing space located at 79 Kennedy Street, Cambridge;
- v. for the Graduate School of Design in Cambridge: refinancing the conversion of an apartment building to provide office and research space and the renovation of George Gund Hall, located at 75 Sumner Road, Cambridge and Quincy Street, Cambridge, respectively;
- vi. athletic facilities in the Soldiers Field area of Boston: refinancing the construction of Gordon Track and Tennis Center and the Blodgett Pool; the renovation of Briggs Cage to provide an indoor basketball, baseball and lacrosse facility; the rehabilitation of Harvard Stadium; and the renovation of Carey Cage located on North Harvard Street and Soldiers Field Road, Allston, MA; and
- vii. other projects in Cambridge: refinancing the purchase and renovation of a building to provide an administrative facility for the University’s Office of Continuing Education located at 51 Brattle Street; the renovation of part of the Law School library to provide a rare book storage facility located on the Main College Campus in Cambridge; the renovation of the University Police headquarters located at 29 Garden Street; additions and improvements to the chilled water plant located on 38 Oxford Street; and the renovation of Holyoke Center located at 1350 Massachusetts Avenue;

(6) the Authority’s Revenue Bonds, Harvard University Issue, Series Y and Series

DD, which financed and refinanced the following projects:

- i. construction, furnishing and equipping of (i) a shrub and vine collection garden to be located at the Arnold Arboretum, 1050 Centre Street, Boston; (ii) an approximately 60,000 square foot building to be located at 13 Frisbie Place, Cambridge; (iii) an approximately 205,000 square foot building to be located at 1727 and 1737 Cambridge Street and 34 and 38 Kirkland Street, Cambridge; (iv) an approximately 100,000 square foot building to be located on the west side of Oxford Street between Kirkland and Everett Streets, Cambridge; (v) an approximately 90,000 square foot building to be located at 37 Harvard Way, Boston; (vi) an approximately 40,000 square foot building to be located at 35 Harvard Way, Boston; (vii) an approximately 95,000 square foot building to be located at 47A Harvard Way, Boston; (viii) an approximately 400,000 square foot building to be located at 77 Avenue Louis Pasteur, Boston; (ix) an approximately 15,000 square foot building to be located at 1 Pine Hill Drive, Southborough; (x) an approximately 275,000 and 260,000 square foot building and underground parking facility, respectively, both to be located at 109 Western Avenue, Boston; (xi) an approximately 25,000 square foot building to be located at 90 Mt. Auburn Street, Cambridge; (xii) an approximately 1,100 linear foot sewer separation to be located under Harvard Yard, Cambridge; and (xiii) acquisition of a long-term leasehold interest in 1033 Massachusetts Avenue, Cambridge; and
- ii. other renovation, furnishing and equipping and other capital expenditures and administrative data systems upgrades at (i) the Business School Campus; (ii) the Medical School Campus; (iii) other locations within the Main College Campus; (iv) Old Causeway Road, Bedford; (v) 1 Pine Hill Drive, Southborough; and (vi) the Arnold Arboretum, 1050 Centre Street, Boston;

(7) the Authority's Revenue Bonds, Harvard University Issue, Series BB, which financed and refinanced the following projects:

- i. construction of a 430,000 square foot building known as the Apartments located at the corner of Western Avenue and Soldiers Field Road in the City of Boston, and an adjacent 800 car garage known as the Garage;
- ii. renovation of (i) Mellon Hall dormitory to accommodate approximately 126 students and (ii) McCulloch Hall dormitory to accommodate 125 students, both of which are located on the Business School Campus;
- iii. construction of (i) Holyoke Center, a ten story multi-purpose office building with approximately 382,000 gross square feet of space and parking for approximately 125 cars, which is located at 1350 Massachusetts Avenue in Cambridge and (ii) Peabody Terrace, a 550,000 gross square foot complex containing 497 apartments, a garage for approximately 235 cars, an open air lot for an additional 140 cars and space for day care, meeting rooms, laundry facilities, grocery stores and storage areas, all located between Memorial Drive, Allston Street and Putnam Avenue in Cambridge;

- iv. (i) for the Main College Campus: the construction of a biochemistry building, the renovation of the Mallinckrodt Laboratory, the Conant Laboratory, and the Converse Laboratory; the implementation of various energy and utility conservation projects in existing dormitory, laboratory, classroom, library and office buildings; the renovation of Sever Hall; the renovation of the Aiken Computation Laboratory the renovation of undergraduate residence houses; the renovation and modernization of the Biological Laboratory; the construction of an addition to the University Art Museum; the installation of smoke detectors in existing residential buildings; partial renovation of the Undergraduate Science Center to enable the consolidation of audio-visual services; capital improvements to the exterior facades and interior public spaces of Vansberg Building and Shannon Hall; the renovation of Jefferson and Lyman. Halls; the updating of the existing; electrical services in the University Museums; and the relocation of the library of Economic Botany;
- (ii) for the Medical School Campus: the construction of the Underground Animal Facility and a physiology laboratory; the purchase and renovation of the 180 Longwood Avenue building, an office and laboratory building; the implementation of various energy conservation projects in existing buildings; the renovation of faculty offices, laboratories, administrative offices and grounds; the renovation of the LHRRB to accommodate the new Department of Genetics; renovations required for the relocation of the LHRRB and of the Nuclear Magnetic Resonator Laboratory; renovations for the Departments of Pathology and Neurobiology; renovations to allow the expansion of the Medical School's word processing center; the renovation of Vanderbilt Hall to provide housing for married students; and the upgrading of the ventilation and cooling systems of Countway Library;
- (iii) for the Business School Campus: the renovation of four dormitories (Chase Hall, Morris Hall, Hamilton Hall and Gallatin Hall); the renovation of Aldrich Hall, McCollum Center, Anderson House, Sherman Hall, the conference center, a student dining facility in Gallatin Hall, Baker Library, Kresge Hall and Cotting House; the installation of smoke detectors in several residential buildings; the implementation of various energy conservation projects in existing buildings; and the renovation of various office buildings to provide office support systems for faculty and administration;
- (iv) for the John F. Kennedy School of Government in Cambridge: the construction of the Belfer Center and the renovation of a portion of the existing space located at 79 Kennedy Street, Cambridge;
- (v) for the Graduate School of Design in Cambridge: the conversion of an apartment building to provide office and research space and the renovation of George Gund Hall, located at 75 Sumner Road, Cambridge, and Quincy Street, Cambridge, respectively;
- (vi) athletic facilities in the Soldiers Field area of Boston; the construction of Gordon Track and Tennis Center and the Blodgett Pool; the renovation of Briggs Cage to provide an indoor basketball, baseball and lacrosse

facility; the rehabilitation of Harvard Stadium; and the renovation of Carey Cage located on North Harvard Street and Soldiers Field Road, Allston; and

(vii) other projects in Cambridge; the purchase and renovation of a building to provide an administrative facility, for the University's Office of Continuing Education located at 51 Brattle Street; the renovation of part of the Law School library to provide a rare book storage facility located on the Main College Campus; the renovation of the University Police headquarters located at 29 Garden Street; additions and improvements to the chilled water plant located on 38 Oxford Street; and the renovation of Holyoke Center located at 1350 Massachusetts Avenue;

(8) The equipping, renovation and where specifically noted, construction, of the following buildings and facilities:

- i. Faculty of Arts and Science, Division of Applied Science: 16 Divinity Avenue, Cambridge, Golovchenko and Gabrielse Office and Laboratory, 11 and 17A Oxford Street, Cambridge, Radcliffe Quadrangle, 10 Garden Street, Cambridge, 20 Oxford Street, Cambridge, OEB Green House, 16 Divinity Avenue, Cambridge;
- ii. School of Medicine: 160-164 Longwood Avenue, Boston, 180 Longwood Avenue, Boston, 200 Longwood Avenue, Boston, 44 Francis Street Boston, 641 Huntington Avenue, Boston, 1 Pine Hill Drive, Southborough, Brigham and Women's Hospital 75 Francis Street, Parcel B, Boston, 695 Huntington Avenue Boston, Harvard Medical School, 220-240 Longwood Avenue, Boston, 25 Shattuck Street, Boston, 45 Shattuck Street, Boston, Medical Education Center, 260 Longwood Avenue, Boston, 250 Longwood Avenue, Boston, Thorn Building, 20 Shattuck Street, Boston, 107 Louis Pasteur Ave., Boston, construction of the East Quadrangle, Medical School Campus, Boston;
- iii. School of Public Health: construction at 677 Huntington Avenue, Boston, 665 Huntington Avenue, Boston, Harvard School of Public Health, 665 and 677 Huntington Avenue, Boston, 9 Bow Street, Cambridge, 718 Huntington Avenue, Boston;
- iv. other projects in Cambridge: construction of faculty housing at 239, 245 and 255 Concord Avenue, Cambridge, and landscaping at Memorial Hall, Cambridge; and
- v. John F. Kennedy School of Government: construction of an office building, Taubman Building, 1 Eliot Street, Cambridge;

(9) The project located at 474 Brookline Avenue, Boston, which is owned and operated by Medical Area Total Energy Plant, Inc. and consists of the acquisition and construction of the Medical Area Total Energy Plant to supply steam, chilled water and electricity;

(10) The 474 Brookline Avenue Projects;

(11) MassDevelopment's Revenue Bonds, Harvard University Issue, Series HH, that financed and refinanced the following projects:

- i. construction, furnishing and equipping of an approximately 275,000 square foot, 364-bed building at One Western Avenue, Boston;
- ii. construction, renovation, furnishing and equipping of an approximately 119,600 square foot, 143-bed building at 29 Garden Street, Cambridge;
- iii. construction, renovation, furnishing and equipping of an approximately 5,690 square foot, 7-bed building at 18 Mellen Street, Cambridge;
- iv. renovation, furnishing and equipping of an approximately 3,140 square foot, 4-bed building at 17 Ware Street, Cambridge; and
- v. renovation, furnishing and equipping of an approximately 32,150 square foot, 40-bed building at 22-24 Prescott Street, Cambridge; and

(E) financed the costs of issuance and other common costs of the Series 2016A Bonds.

II. Refinancing certain outstanding tax-exempt commercial paper notes of MassDevelopment that were issued to refund MassDevelopment's Revenue Bonds, Harvard University Issue, Series 2020A (the "Series 2020A Bonds"), which financed (a) the renovation of the Sackler Building located at 485 Broadway, Cambridge; (b) the renovation of the Smith Campus Center located at 1350 Massachusetts Avenue, Cambridge; (c) the renovation of Lowell House undergraduate housing located at Mill Street, Holyoke Street, and Plympton Street, Cambridge; (d) the renovation of Soldiers Field Park graduate housing located at 111 Western Avenue, Allston; (e) the construction of a new Science and Engineering Complex and related improvements at 150 Western Avenue, Allston, and related infrastructure and enabling improvements to the surrounding area located at 150 Western Avenue, Allston; and (f) the costs of issuance and other common costs of the Series 2020A Bonds;

III. Financing the following projects:

- (A) Construction of a new 109,500 square foot Faculty of Arts and Sciences ("FAS") building for the study of economics, located on the Main College Campus behind the Littauer Center, 1805 Cambridge Street, Cambridge;
- (B) Exterior plaza waterproofing for the FAS's William James Hall, located on the Main College Campus at 33 Kirkland Street, Cambridge;
- (C) Renovation of the Radcliffe Institution's Greenleaf House, located on the Main College Campus at 76 Brattle Street, Cambridge, and yard renovations;
- (D) Renovation of the Maxwell-Dworkin Building (shared by FAS and the School of Engineering and Applied Science ("SEAS")), located on the Main College Campus at 33 Oxford Street, Cambridge;
- (E) Fit-out of space to accommodate the main kitchen for the Crimson Catering Commissary Space service, located at the Alston Campus at 168 Western Avenue, Allston;
- (F) Electrical and mechanical upgrades to the building systems and tower coil fan replacements on the 8th and 9th floors at Smith Campus Center, located on the Main College Campus located at 1350 Massachusetts Avenue, Cambridge;
- (G) Façade restoration of the SEAS's McKay Laboratory Building, located on the Main College Campus at 9 Oxford Street, Cambridge;
- (H) Electrical and HVAC improvements to the Harvard School of Dental Medicine's main building, located on the Longwood Campus at 188 Longwood Avenue, Boston;

- (I) Renovation of the Radcliffe Children's Center for daycare, located on the Main College Campus at 10 Dewolfe Street, Cambridge;
- (J) Exterior renovation of SEAS's Engineering Science Laboratory, located on the Main College Campus at 58 Oxford Street, Cambridge;
- (K) Elevator renewal and restoration at the School of Public Health's Kresge Building, located on the Longwood Campus at 677 Huntington Avenue, Boston; and

IV. Financing the costs of issuance and other common costs of the Bonds.

The proposed plan of financing includes the financing and refinancing of the costs of the Project through the issuance by MassDevelopment, acting under and pursuant to Massachusetts General Laws, Chapters 23G and 40D, of the Bonds in one or more series as "qualified 501(c)(3) bonds" under Section 145 of the Internal Revenue Code of 1986 for higher education facilities and assets in an aggregate principal amount (as noted above) not to exceed \$750,000,000, which Bonds will not constitute a debt or pledge of the faith and credit of MassDevelopment or of The Commonwealth of Massachusetts.

Subject to the provisions set forth below, interested persons wishing to express their views on the Project and the proposed issuance of the Bonds to finance and refinance the Project, and to fund the costs of issuance and other common costs of the Bonds, will be given the opportunity to access the public hearing by teleconference using the toll-free telephone number and participant code set forth below or may, prior to the time of the public hearing, submit their views by email to tefrahearinginfo@MassDevelopment.com or by writing to MassDevelopment at 99 High Street, Boston, Massachusetts 02110, Attention: TEFRA Hearings.

Persons wishing to participate in the hearing may use the toll-free telephone number and passcode listed below:

Dial in: 1-888-305-1655
Participant Code: 309-639

MassDevelopment expects to conduct the hearing at the date and time set forth via teleconference *only*, using the telephone number listed above.

MASSACHUSETTS DEVELOPMENT
FINANCE AGENCY

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